

**California Montessori Project**  
**Income Statement**  
**As of Aug FY2021**

	Actual		YTD Actual YTD	Budget						
	Jul	Aug		Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs.	Approved Budget v2 vs.	Current Forecast Remaining	% Current Forecast Spent
							Current Forecast	Current Forecast		
<b>SUMMARY</b>										
<b>Revenue</b>										
LCFF Entitlement	110,527	700,610	811,137	22,272,968	22,491,346	22,449,199	(42,147)	176,231	21,638,062	4%
Federal Revenue	-	-	-	6,213,092	6,213,092	6,213,092	-	-	6,213,092	0%
Other State Revenues	-	160,519	160,519	2,355,686	2,376,628	2,372,651	(3,977)	16,965	2,212,132	7%
Local Revenues	2,660	2,411	5,071	2,821,674	2,774,235	2,791,517	17,282	(30,157)	2,786,446	0%
Fundraising and Grants	-	655	655	-	-	-	-	-	(655)	
<b>Total Revenue</b>	<b>113,187</b>	<b>864,195</b>	<b>977,382</b>	<b>33,663,420</b>	<b>33,855,301</b>	<b>33,826,459</b>	<b>(28,842)</b>	<b>163,039</b>	<b>32,849,077</b>	<b>3%</b>
<b>Expenses</b>										
Compensation and Benefits	533,059	2,040,716	2,573,776	22,295,484	22,340,652	22,425,527	(84,876)	(130,043)	19,851,751	11%
Books and Supplies	260,609	63,200	323,808	923,542	938,275	938,275	(0)	(14,733)	614,467	35%
Services and Other Operating Expenditures	262,615	363,507	626,122	7,098,247	7,154,687	7,255,514	(100,827)	(157,267)	6,629,392	9%
Depreciation	-	-	-	938,180	938,180	961,420	(23,240)	(23,240)	961,420	0%
Other Outflows	9,964	61,160	71,124	150,491	150,491	150,491	(0)	(0)	79,367	47%
<b>Total Expenses</b>	<b>1,066,247</b>	<b>2,528,583</b>	<b>3,594,830</b>	<b>31,405,943</b>	<b>31,522,285</b>	<b>31,731,227</b>	<b>(208,943)</b>	<b>(325,284)</b>	<b>28,136,398</b>	<b>11%</b>
<b>Operating Income</b>	<b>(953,061)</b>	<b>(1,664,387)</b>	<b>(2,617,448)</b>	<b>2,257,477</b>	<b>2,333,017</b>	<b>2,095,232</b>	<b>(237,785)</b>	<b>(162,245)</b>	<b>4,712,679</b>	
<b>Fund Balance</b>										
Beginning Balance (Unaudited)				17,609,188	17,609,188	17,609,188				
Operating Income				2,257,477	2,333,017	2,095,232				
<b>Ending Fund Balance</b>				<b>19,866,665</b>	<b>19,942,205</b>	<b>19,704,420</b>				
Fund Balance as a % of Expenses				63%	63%	62%				

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<b>KEY ASSUMPTIONS</b>										
<b>Enrollment Summary</b>										
K-3				1,448	1,429	1,425	(4)	(23)		
4-6				921	909	908	(1)	(13)		
7-8				392	387	387	-	(5)		
<b>Total Enrolled</b>				<b>2,761</b>	<b>2,725</b>	<b>2,720</b>	<b>(5)</b>	<b>(41)</b>		
<b>ADA %</b>										
K-3				95.5%	96.8%	96.8%	0.0%	1.3%		
4-6				90.8%	95.2%	95.2%	0.0%	4.4%		
7-8				91.7%	91.6%	91.6%	0.0%	-0.1%		
<b>Average ADA %</b>				<b>93.4%</b>	<b>95.5%</b>	<b>95.5%</b>	<b>0.0%</b>	<b>2.2%</b>		
<b>ADA</b>										
K-3				1,382.75	1,383.79	1,379.97	(3.82)	(2.78)		
4-6				836.18	865.07	864.11	(0.96)	27.93		
7-8				359.35	354.57	354.57	-	(4.78)		
<b>Total ADA</b>				<b>2,578.28</b>	<b>2,603.43</b>	<b>2,598.65</b>	<b>(4.78)</b>	<b>20.37</b>		

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<b>REVENUE</b>										
<b>LCFF Entitlement</b>										
8011 Charter Schools General Purpose Entitlement - State Aid	110,527	590,875	701,402	13,207,445	11,917,744	11,895,835	(21,909)	(1,311,610)	11,194,433	6%
8012 Education Protection Account Entitlement	-	-	-	3,263,874	4,897,746	4,888,770	(8,977)	1,624,896	4,888,770	0%
8096 Charter Schools in Lieu of Property Taxes	-	109,735	109,735	5,801,649	5,675,856	5,664,595	(11,261)	(137,055)	5,554,860	2%
<b>SUBTOTAL - LCFF Entitlement</b>	<b>110,527</b>	<b>700,610</b>	<b>811,137</b>	<b>22,272,968</b>	<b>22,491,346</b>	<b>22,449,199</b>	<b>(42,147)</b>	<b>176,231</b>	<b>21,638,062</b>	<b>4%</b>
<b>Federal Revenue</b>										
8181 Special Education - Entitlement	-	-	-	492,440	492,440	492,440	-	-	492,440	0%
8291 Title I	-	-	-	178,093	178,093	178,093	-	-	178,093	0%
8292 Title II	-	-	-	44,410	44,410	44,410	-	-	44,410	0%
8296 CARES ESSER and LLM	-	-	-	1,627,356	1,627,356	1,627,356	-	-	1,627,356	0%
8299 PPP Forgiveness	-	-	-	3,870,793	3,870,793	3,870,793	-	-	3,870,793	0%
<b>SUBTOTAL - Federal Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,213,092</b>	<b>6,213,092</b>	<b>6,213,092</b>	<b>-</b>	<b>-</b>	<b>6,213,092</b>	<b>0%</b>
<b>Other State Revenue</b>										
8381 Special Education - Entitlement (State	-	160,519	160,519	1,611,425	1,627,141	1,624,156	(2,984)	12,731	1,463,637	10%
8382 Special Education Reimbursement (State	-	-	-	164,902	164,902	164,902	-	-	164,902	0%
8550 Mandated Cost Reimbursements	-	-	-	43,470	43,470	43,470	-	-	43,470	0%
8560 State Lottery Revenue	-	-	-	535,889	541,115	540,123	(992)	4,234	540,123	0%
<b>SUBTOTAL - Other State Revenue</b>	<b>-</b>	<b>160,519</b>	<b>160,519</b>	<b>2,355,686</b>	<b>2,376,628</b>	<b>2,372,651</b>	<b>(3,977)</b>	<b>16,965</b>	<b>2,212,132</b>	<b>7%</b>
<b>Local Revenue</b>										
8721 CMO Fees Revenue	-	-	-	2,821,674	2,774,235	2,791,517	17,282	(30,157)	2,791,517	0%
8999 Uncategorized Revenue	2,660	2,411	5,071	-	-	-	-	-	(5,071)	
<b>SUBTOTAL - Local Revenue</b>	<b>2,660</b>	<b>2,411</b>	<b>5,071</b>	<b>2,821,674</b>	<b>2,774,235</b>	<b>2,791,517</b>	<b>17,282</b>	<b>(30,157)</b>	<b>2,786,446</b>	<b>0%</b>
<b>Fundraising and Grants</b>										
8802 Fundraising General	-	655	655	-	-	-	-	-	(655)	
<b>SUBTOTAL - Fundraising and Grants</b>	<b>-</b>	<b>655</b>	<b>655</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(655)</b>	
<b>TOTAL REVENUE</b>	<b>113,187</b>	<b>864,195</b>	<b>977,382</b>	<b>33,663,420</b>	<b>33,855,301</b>	<b>33,826,459</b>	<b>(28,842)</b>	<b>163,039</b>	<b>32,849,077</b>	<b>3%</b>

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							Current Forecast	Current Forecast			
<b>EXPENSES</b>											
<b>Compensation &amp; Benefits</b>											
<b>Certificated Salaries</b>											
1100	Teachers Salaries	16,375	847,683	864,058	8,406,357	8,359,916	8,384,003	(24,087)	22,354	7,519,945	10%
1103	Certificated Substitute Pay	-	-	-	-	18,000	18,000	-	(18,000)	18,000	0%
1148	Teacher - Special Ed	18,612	155,862	174,474	1,575,630	1,575,630	1,524,326	51,304	51,304	1,349,852	11%
1150	Teacher Stipends/Extra Duty	21,166	21,316	42,483	254,000	254,000	257,600	(3,600)	(3,600)	215,117	16%
1200	Certificated Pupil Support Salaries	6,208	6,658	12,867	108,500	108,500	108,500	-	-	95,633	12%
1300	Certificated Supervisor & Administrator Salaries	130,576	113,958	244,533	1,372,000	1,389,321	1,389,321	-	(17,321)	1,144,787	18%
1311	Cert Admin - Custom 1	19,883	19,883	39,767	238,600	238,600	238,600	-	-	198,833	17%
1930	Certificated Counselors Salaries	27,933	25,168	53,102	314,940	314,940	309,240	5,700	5,700	256,138	17%
1940	Other Cert - Custom 1	-	2,332	2,332	-	-	-	-	-	(2,332)	
	<b>SUBTOTAL - Certificated Salaries</b>	<b>240,754</b>	<b>1,192,861</b>	<b>1,433,615</b>	<b>12,270,027</b>	<b>12,258,907</b>	<b>12,229,590</b>	<b>29,317</b>	<b>40,437</b>	<b>10,795,975</b>	<b>12%</b>
<b>Classified Salaries</b>											
2100	Classified Instructional Aide Salaries	7,610	129,416	137,026	1,912,969	1,912,969	1,935,758	(22,789)	(22,789)	1,798,732	7%
2103	Outdoor Learning & Library Specialists Salaries	330	7,101	7,431	58,204	76,204	71,015	5,189	(12,811)	63,584	10%
2200	Classified Special Ed Salaries	590	55,081	55,671	615,215	615,215	682,566	(67,351)	(67,351)	626,895	8%
2201	Classified SpEd Teaching Assistants Salaries	150	53,126	53,276	811,926	811,926	783,833	28,093	28,093	730,557	7%
2202	Classified Support Salaries - Custom 2	5,732	18,462	24,194	188,020	188,020	188,020	-	-	163,826	13%
2311	Classified Admin - Custom 1	28,047	26,415	54,462	290,360	290,360	290,360	-	-	235,899	19%
2400	Classified Clerical & Office Salaries	64,458	87,271	151,729	990,414	990,414	999,253	(8,839)	(8,839)	847,524	15%
2401	Classified Clerical & Office Salaries - Custom 1	36,154	41,418	77,573	470,391	470,391	470,391	-	-	392,818	16%
2905	Club M Salaries	41,470	37,099	78,568	428,855	429,762	496,587	(66,825)	(67,732)	418,019	16%
2930	Maintenance & Grounds Salaries	11,643	16,107	27,750	249,139	249,139	249,139	-	-	221,389	11%
	<b>SUBTOTAL - Classified Salaries</b>	<b>196,184</b>	<b>471,495</b>	<b>667,679</b>	<b>6,015,493</b>	<b>6,034,400</b>	<b>6,166,923</b>	<b>(132,523)</b>	<b>(151,429)</b>	<b>5,499,243</b>	<b>11%</b>
<b>Employee Benefits</b>											
3100	STRS	29,594	186,415	216,009	1,981,609	1,979,813	1,975,079	4,735	6,531	1,759,070	11%
3300	OASDI-Medicare-Alternative	20,186	52,534	72,720	638,101	639,386	649,099	(9,713)	(10,998)	576,378	11%
3400	Health & Welfare Benefits	42,954	129,882	172,836	1,042,551	1,042,562	1,015,339	27,223	27,212	842,503	17%
3500	Unemployment Insurance	162	308	470	100,847	101,519	104,041	(2,522)	(3,194)	103,572	0%
3600	Workers Comp Insurance	-	-	-	246,855	246,960	248,353	(1,393)	(1,498)	248,353	0%
3900	Other Employee Benefits	3,226	7,221	10,447	-	37,104	37,104	-	(37,104)	26,657	28%
	<b>SUBTOTAL - Employee Benefits</b>	<b>96,122</b>	<b>376,360</b>	<b>472,482</b>	<b>4,009,963</b>	<b>4,047,345</b>	<b>4,029,015</b>	<b>18,330</b>	<b>(19,051)</b>	<b>3,556,533</b>	<b>12%</b>
<b>Books &amp; Supplies</b>											
4100	Approved Textbooks & Core Curricula Materials	50,265	28,050	78,315	208,032	208,032	208,032	-	-	129,717	38%
4300	Materials & Supplies	511	11,749	12,259	184,194	167,401	155,752	11,649	28,442	143,493	8%
4320	Educational Software	65,582	14,390	79,972	37,790	65,583	77,232	(11,649)	(39,442)	(2,740)	104%
4325	Instructional Materials & Supplies	-	173	173	-	-	-	-	-	(173)	
4330	Office Supplies	1,648	711	2,360	61,862	61,862	61,862	-	-	59,502	4%
4340	Montessori Materials	521	-	521	11,300	11,300	11,300	-	-	10,779	5%
4350	Other Supplies & Materials	-	622	622	30,154	19,154	19,154	-	11,000	18,532	3%
4400	Noncapitalized Equipment	123,115	(140)	122,975	308,575	305,692	305,692	-	2,883	182,717	40%
4420	Computers: individual items less than \$5k	18,967	7,408	26,375	52,210	69,826	69,826	-	(17,616)	43,451	38%
4710	Student Food Services	-	236	236	18,425	18,425	18,425	-	-	18,189	1%

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							Current Forecast	Current Forecast	Remaining	Spent
4720 Staff Meals and Events	-	-	-	11,000	11,000	11,000	-	-	11,000	0%
<b>SUBTOTAL - Books and Supplies</b>	<b>260,609</b>	<b>63,200</b>	<b>323,808</b>	<b>923,542</b>	<b>938,275</b>	<b>938,275</b>	<b>(0)</b>	<b>(14,733)</b>	<b>614,467</b>	<b>35%</b>
<b>Services &amp; Other Operating Expenses</b>										
5100 Subagreements for Services	-	16,035	16,035	412,375	470,777	564,007	(93,230)	(151,632)	547,972	3%
5200 Travel & Conferences	-	65	65	5,000	5,000	5,000	-	-	4,935	1%
5300 Dues & Memberships	12,782	10,508	23,290	53,353	53,353	53,353	-	-	30,063	44%
5400 Insurance	(1,393)	-	(1,393)	154,600	154,600	154,600	-	-	155,993	-1%
5500 Operations & Housekeeping	-	253	253	112,537	112,537	71,537	41,000	41,000	71,284	0%
5510 Utilities - Gas and Electric	-	-	-	11,320	11,320	9,320	2,000	2,000	9,320	0%
5515 Janitorial, Gardening Services & Supplies	14,693	5,515	20,208	194,901	204,901	204,901	-	(10,000)	184,693	10%
5520 Security	-	2,868	2,868	11,500	11,500	19,205	(7,705)	(7,705)	16,337	15%
5535 Utilities (General)	1,186	7,138	8,324	249,758	249,758	249,758	-	-	241,434	3%
5605 Equipment Leases	1,186	5,029	6,215	114,175	114,175	114,175	-	-	107,960	5%
5610 Rent	144,828	140,161	284,988	1,718,867	1,718,867	1,671,681	47,186	47,186	1,386,693	17%
5615 Repairs and Maintenance - Building	2,235	3,681	5,916	83,400	98,400	98,400	-	(15,000)	92,484	6%
5800 Other Services & Operating Expenses	84	331	415	33,213	33,749	35,283	(1,534)	(2,070)	34,868	1%
5803 Accounting Fees	-	-	-	-	37,729	37,729	-	(37,729)	37,729	0%
5804 Club M Reimbursements	4,706	11,433	16,139	-	4,706	16,139	(11,433)	(16,139)	(0)	100%
5808 Current Year CAC Expense	-	15,765	15,765	-	-	16,765	(16,765)	(16,765)	1,001	94%
5809 Banking Fees	836	755	1,591	-	5,000	5,000	-	(5,000)	3,409	32%
5812 Business Services	42,583	-	42,583	346,000	346,000	346,000	-	-	303,417	12%
5815 Consultants - Instructional	-	-	-	212,000	55,680	55,680	-	156,320	55,680	0%
5820 Consultants - Non Instructional	550	-	550	-	550	550	-	(550)	-	100%
5824 District Oversight Fees	-	-	-	222,730	224,913	224,492	421	(1,762)	224,492	0%
5833 Fines and Penalties	254	-	254	-	1,000	1,000	-	(1,000)	746	25%
5843 Interest - Loans Less than 1 Year	-	-	-	45,000	60,000	60,000	-	(15,000)	60,000	0%
5845 Legal Fees	-	4,451	4,451	60,000	60,000	60,000	-	-	55,549	7%
5851 Marketing and Student Recruiting	-	-	-	-	11,248	11,248	-	(11,248)	11,248	0%
5857 Payroll Fees	1,727	4,206	5,933	30,000	35,000	35,000	-	(5,000)	29,067	17%
5858 CMO Fees Expense	-	-	-	2,821,674	2,774,235	2,791,517	(17,282)	30,157	2,791,517	0%
5861 Prior Yr Exp (not accrued)	18,363	3,217	21,580	-	-	21,579	(21,579)	(21,579)	(1)	100%
5863 Professional Development	25	54,800	54,825	50,300	50,325	54,825	(4,500)	(4,525)	-	100%
5881 Student Information System	-	-	-	-	24,278	24,278	-	(24,278)	24,278	0%
5887 Technology Services	17,855	7,209	25,064	-	69,541	70,960	(1,419)	(70,960)	45,896	35%
5899 Miscellaneous Operating Expenses	-	606	606	-	-	951	(951)	(951)	345	64%
5900 Communications	116	69,482	69,598	155,544	155,544	170,580	(15,036)	(15,036)	100,982	41%
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>262,615</b>	<b>363,507</b>	<b>626,122</b>	<b>7,098,247</b>	<b>7,154,687</b>	<b>7,255,514</b>	<b>(100,827)</b>	<b>(157,267)</b>	<b>6,629,392</b>	<b>9%</b>
<b>Capital Outlay &amp; Depreciation</b>										
6900 Depreciation	-	-	-	938,180	938,180	961,420	(23,240)	(23,240)	961,420	0%
<b>SUBTOTAL - Capital Outlay &amp; Depreciation</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>938,180</b>	<b>938,180</b>	<b>961,420</b>	<b>(23,240)</b>	<b>(23,240)</b>	<b>961,420</b>	<b>0%</b>
<b>Other Outflows</b>										
7438 Long term debt - Interest	-	21,545	21,545	150,491	150,491	150,491	(0)	(0)	128,946	14%
7999 Uncategorized Expense	9,964	39,615	49,579	-	-	-	-	-	(49,579)	
<b>SUBTOTAL - Other Outflows</b>	<b>9,964</b>	<b>61,160</b>	<b>71,124</b>	<b>150,491</b>	<b>150,491</b>	<b>150,491</b>	<b>(0)</b>	<b>(0)</b>	<b>79,367</b>	<b>47%</b>
<b>TOTAL EXPENSES</b>	<b>1,066,247</b>	<b>2,528,583</b>	<b>3,594,830</b>	<b>31,405,943</b>	<b>31,522,285</b>	<b>31,731,227</b>	<b>(208,943)</b>	<b>(325,284)</b>	<b>28,136,398</b>	<b>11%</b>

**California Montessori Project**  
**Monthly Cash Forecast**  
**As of Aug FY2021**

	2020-21													
	Actuals & Forecast													Remaining Balance
	Jul Actuals	Aug Actuals	Sep Forecast	Oct Forecast	Nov Forecast	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast	Forecast	
<b>Beginning Cash</b>	<b>2,261,559</b>	<b>3,950,314</b>	<b>3,285,374</b>	<b>3,687,190</b>	<b>2,962,869</b>	<b>2,222,554</b>	<b>2,755,550</b>	<b>1,934,470</b>	<b>1,242,551</b>	<b>1,541,944</b>	<b>977,541</b>	<b>650,303</b>		
<b>REVENUE</b>														
LCFF Entitlement	110,527	700,610	2,709,815	1,540,610	1,512,859	2,725,478	1,512,859	1,407,409	2,436,428	656,171	607,606	1,793,991	22,449,199	4,734,836
Federal Revenue	-	-	1,317,553	-	55,626	-	-	95,837	166,483	246,220	55,626	103,109	6,213,092	4,172,639
Other State Revenue	-	160,519	51,860	140,623	140,623	266,543	157,048	233,373	140,623	157,048	233,373	223,074	2,372,651	467,946
Other Local Revenue	2,660	2,411	(5,071)	-	-	-	-	-	-	-	-	-	2,791,517	2,791,517
Fundraising & Grants	-	655	(655)	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>113,187</b>	<b>864,195</b>	<b>4,073,503</b>	<b>1,681,233</b>	<b>1,709,107</b>	<b>2,992,022</b>	<b>1,669,907</b>	<b>1,736,618</b>	<b>2,743,533</b>	<b>1,059,439</b>	<b>896,605</b>	<b>2,120,173</b>	<b>33,826,459</b>	<b>12,166,938</b>
<b>EXPENSES</b>														
Certificated Salaries	240,754	1,192,861	1,174,599	1,169,986	1,169,986	1,169,986	1,169,986	1,169,986	1,169,986	1,169,986	1,169,986	261,486	12,229,590	-
Classified Salaries	196,184	471,495	603,708	543,948	543,948	543,948	543,948	543,948	543,948	543,948	543,948	543,948	6,166,923	-
Employee Benefits	96,122	376,360	546,637	368,205	363,003	363,003	404,620	368,205	368,205	339,720	339,720	95,213	4,029,015	-
Books & Supplies	260,609	63,200	399,081	22,710	22,710	22,710	22,710	22,710	22,710	22,710	22,710	22,710	938,275	11,000
Services & Other Operating Expenses	262,615	363,507	708,860	355,963	355,963	365,568	355,912	369,382	353,667	353,667	353,667	247,473	7,255,514	2,807,026
Capital Outlay & Depreciation	-	-	240,355	80,118	80,118	80,118	80,118	80,118	80,118	80,118	80,118	80,118	961,420	-
Other Outflows	9,964	61,160	(22,464)	13,783	13,723	13,662	13,602	6,525	14,033	13,263	6,792	6,449	150,491	-
<b>TOTAL EXPENSES</b>	<b>1,066,247</b>	<b>2,528,583</b>	<b>3,650,775</b>	<b>2,554,714</b>	<b>2,549,452</b>	<b>2,558,996</b>	<b>2,590,896</b>	<b>2,547,405</b>	<b>2,568,382</b>	<b>2,523,413</b>	<b>2,516,942</b>	<b>1,257,397</b>	<b>31,731,227</b>	<b>2,818,026</b>
<b>Operating Cash Inflow (Outflow)</b>	<b>(953,061)</b>	<b>(1,664,387)</b>	<b>422,728</b>	<b>(873,481)</b>	<b>(840,345)</b>	<b>433,026</b>	<b>(920,990)</b>	<b>(810,786)</b>	<b>175,151</b>	<b>(1,463,974)</b>	<b>(1,620,337)</b>	<b>862,776</b>	<b>2,095,232</b>	<b>9,348,912</b>
Revenues - Prior Year Accruals	2,578,495	685,603	23,443	255,851	-	-	-	-	-	-	-	-	-	-
Fixed Assets	-	-	240,355	(126,663)	80,118	80,118	80,118	80,118	80,118	80,118	80,118	(13,539)	-	-
Due To (From)	-	(946)	-	-	-	-	-	-	-	-	-	-	-	-
Expenses - Prior Year Accruals	(27,197)	(58,561)	74,603	-	-	-	-	-	-	-	-	-	-	-
Accounts Payable - Current Year	90,517	302,100	(392,617)	-	-	-	-	-	-	-	-	-	-	-
Summerholdback for Teachers	-	75,743	56,126	56,126	56,126	56,126	56,126	56,126	56,126	56,126	56,126	(561,260)	-	-
Loans Payable (Long Term)	-	(4,491)	(22,822)	(36,154)	(36,214)	(36,274)	(36,335)	(17,376)	(12,003)	763,327	1,156,855	(17,452)	-	-
<b>Ending Cash</b>	<b>3,950,314</b>	<b>3,285,374</b>	<b>3,687,190</b>	<b>2,962,869</b>	<b>2,222,554</b>	<b>2,755,550</b>	<b>1,934,470</b>	<b>1,242,551</b>	<b>1,541,944</b>	<b>977,541</b>	<b>650,303</b>	<b>920,828</b>		