

**California Montessori Project**  
**Income Statement**  
**As of Oct FY2021**

	Actual			YTD	Budget						
	Aug	Sep	Oct	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>SUMMARY</b>											
<b>Revenue</b>											
LCFF Entitlement	700,610	2,444,816	1,832,801	5,088,754	22,272,968	22,460,032	22,460,763	731	187,795	17,372,009	23%
Federal Revenue	-	1,129,636	57,768	1,187,404	6,213,092	6,063,175	6,061,965	(1,210)	(151,127)	4,874,561	20%
Other State Revenues	160,519	232,088	288,935	681,543	2,355,686	2,562,568	2,557,686	(4,882)	202,000	1,876,143	27%
Local Revenues	2,411	16,176	3,654	24,900	2,821,674	2,731,919	2,734,182	2,263	(87,492)	2,709,282	1%
Fundraising and Grants	655	1,156	2,999	4,810	-	1,811	7,459	5,648	7,459	2,649	64%
<b>Total Revenue</b>	<b>864,195</b>	<b>3,823,872</b>	<b>2,186,156</b>	<b>6,987,410</b>	<b>33,663,420</b>	<b>33,819,505</b>	<b>33,822,055</b>	<b>2,550</b>	<b>158,635</b>	<b>26,834,644</b>	<b>21%</b>
<b>Expenses</b>											
Compensation and Benefits	2,052,120	2,080,948	2,026,892	6,693,018	22,295,484	22,198,023	22,199,510	(1,487)	95,974	15,506,492	30%
Books and Supplies	63,200	179,094	31,631	534,534	923,542	938,356	938,356	-	(14,815)	403,823	57%
Services and Other Operating Expenditures	364,077	434,280	288,549	1,352,266	7,098,247	7,267,907	7,272,740	(4,833)	(174,493)	5,920,474	19%
Depreciation	-	-	-	-	938,180	961,420	961,420	-	(23,240)	961,420	0%
Other Outflows	23,967	24,087	21,106	76,379	150,491	150,491	150,491	-	(0)	74,112	51%
<b>Total Expenses</b>	<b>2,503,363</b>	<b>2,718,409</b>	<b>2,368,178</b>	<b>8,656,197</b>	<b>31,405,943</b>	<b>31,516,198</b>	<b>31,522,517</b>	<b>(6,320)</b>	<b>(116,574)</b>	<b>22,866,320</b>	<b>27%</b>
<b>Operating Income</b>	<b>(1,639,167)</b>	<b>1,105,463</b>	<b>(182,022)</b>	<b>(1,668,787)</b>	<b>2,257,477</b>	<b>2,303,308</b>	<b>2,299,538</b>	<b>(3,770)</b>	<b>42,061</b>	<b>3,968,324</b>	
<b>Fund Balance</b>											
Beginning Balance (Unaudited)					17,609,188	16,465,159	14,149,355				
Operating Income					2,257,477	2,303,308	2,299,538				
<b>Ending Fund Balance</b>					<b>19,866,665</b>	<b>18,768,467</b>	<b>16,448,892</b>				
Fund Balance as a % of Expenses					63%	60%	52%				

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<b>KEY ASSUMPTIONS</b>												
<b>Enrollment Summary</b>												
K-3					1,448	1,439	1,439	-	(9)			
4-6					921	889	889	-	(32)			
7-8					392	392	392	-	-			
<b>Total Enrolled</b>					<b>2,761</b>	<b>2,720</b>	<b>2,720</b>	-	(41)			
<b>ADA %</b>												
K-3					95.5%	96.8%	96.8%	0.0%	1.3%			
4-6					90.8%	95.2%	95.2%	0.0%	4.4%			
7-8					91.7%	91.7%	91.7%	0.0%	0.0%			
<b>Average ADA %</b>					<b>93.4%</b>	<b>95.5%</b>	<b>95.5%</b>	<b>0.0%</b>	<b>2.2%</b>			
<b>ADA</b>												
K-3					1,382.75	1,393.34	1,393.34	-	10.59			
4-6					836.18	845.97	845.97	-	9.79			
7-8					359.35	359.35	359.35	-	(0.00)			
<b>Total ADA</b>					<b>2,578.28</b>	<b>2,598.65</b>	<b>2,598.65</b>	-	<b>20.37</b>			

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<b>REVENUE</b>												
<b>LCFF Entitlement</b>												
8011	Charter Schools General Purpose Entitlement - State Aid	590,875	504,249	1,262,522	2,468,173	13,207,445	11,906,825	11,907,556	731	(1,299,888)	9,439,383	21%
8012	Education Protection Account Entitlement	-	1,212,620	-	1,212,620	3,263,874	4,888,768	4,888,768	-	1,624,894	3,676,148	25%
8096	Charter Schools in Lieu of Property Taxes	109,735	727,947	570,279	1,407,961	5,801,649	5,664,438	5,664,438	-	(137,211)	4,256,477	25%
<b>SUBTOTAL - LCFF Entitlement</b>		<b>700,610</b>	<b>2,444,816</b>	<b>1,832,801</b>	<b>5,088,754</b>	<b>22,272,968</b>	<b>22,460,032</b>	<b>22,460,763</b>	<b>731</b>	<b>187,795</b>	<b>17,372,009</b>	<b>23%</b>
<b>Federal Revenue</b>												
8181	Special Education - Entitlement	-	-	-	-	492,440	492,440	492,440	-	-	492,440	0%
8290	CARES Funding	-	1,129,636	-	1,129,636	-	1,437,439	1,437,439	-	1,437,439	307,803	79%
8291	Title I	-	-	38,558	38,558	178,093	178,093	177,677	(416)	(416)	139,119	22%
8292	Title II	-	-	9,210	9,210	44,410	44,410	43,616	(794)	(794)	34,406	21%
8294	Title IV	-	-	10,000	10,000	-	40,000	40,000	-	40,000	30,000	25%
8296	CARES ESSER and LLM	-	-	-	-	1,627,356	-	-	-	(1,627,356)	-	-
8299	PPP Forgiveness	-	-	-	-	3,870,793	3,870,793	3,870,793	-	-	3,870,793	0%
<b>SUBTOTAL - Federal Revenue</b>		<b>-</b>	<b>1,129,636</b>	<b>57,768</b>	<b>1,187,404</b>	<b>6,213,092</b>	<b>6,063,175</b>	<b>6,061,965</b>	<b>(1,210)</b>	<b>(151,127)</b>	<b>4,874,561</b>	<b>20%</b>
<b>Other State Revenue</b>												
8381	Special Education - Entitlement (State)	160,519	42,171	288,935	491,626	1,611,425	1,624,156	1,624,156	-	12,731	1,132,531	30%
8382	Special Education Reimbursement (State)	-	-	-	-	164,902	164,902	165,448	546	546	165,448	0%
8550	Mandated Cost Reimbursements	-	-	-	-	43,470	43,470	43,470	-	-	43,470	0%
8560	State Lottery Revenue	-	-	-	-	535,889	540,123	534,695	(5,428)	(1,195)	534,695	0%
8590	CARES Funding	-	189,917	-	189,917	-	189,917	189,917	-	189,917	-	100%
<b>SUBTOTAL - Other State Revenue</b>		<b>160,519</b>	<b>232,088</b>	<b>288,935</b>	<b>681,543</b>	<b>2,355,686</b>	<b>2,562,568</b>	<b>2,557,686</b>	<b>(4,882)</b>	<b>202,000</b>	<b>1,876,143</b>	<b>27%</b>
<b>Local Revenue</b>												
8699	All Other Local Revenue	-	336	3,654	4,383	-	729	9,992	9,263	9,992	5,609	44%
8721	CMO Fees Revenue	-	-	-	-	2,821,674	2,731,190	2,724,190	(7,000)	(97,484)	2,724,190	0%
8999	Uncategorized Revenue	2,411	15,839	-	20,517	-	-	-	-	-	(20,517)	-
<b>SUBTOTAL - Local Revenue</b>		<b>2,411</b>	<b>16,176</b>	<b>3,654</b>	<b>24,900</b>	<b>2,821,674</b>	<b>2,731,919</b>	<b>2,734,182</b>	<b>2,263</b>	<b>(87,492)</b>	<b>2,709,282</b>	<b>1%</b>
<b>Fundraising and Grants</b>												
8802	Fundraising General	655	-	-	655	-	655	3,304	2,649	3,304	2,649	20%
8803	Field Trip Fundraising	-	1,156	2,999	4,155	-	1,156	4,155	2,999	4,155	0	100%
<b>SUBTOTAL - Fundraising and Grants</b>		<b>655</b>	<b>1,156</b>	<b>2,999</b>	<b>4,810</b>	<b>-</b>	<b>1,811</b>	<b>7,459</b>	<b>5,648</b>	<b>7,459</b>	<b>2,649</b>	<b>64%</b>
<b>TOTAL REVENUE</b>		<b>864,195</b>	<b>3,823,872</b>	<b>2,186,156</b>	<b>6,987,410</b>	<b>33,663,420</b>	<b>33,819,505</b>	<b>33,822,055</b>	<b>2,550</b>	<b>158,635</b>	<b>26,834,644</b>	<b>21%</b>

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<b>EXPENSES</b>												
<b>Compensation &amp; Benefits</b>												
<b>Certificated Salaries</b>												
1100	Teachers Salaries	847,683	834,943	826,134	2,525,135	8,406,357	8,394,003	8,394,003	-	12,354	5,868,868	30%
1103	Certificated Substitute Pay	-	2,260	-	2,260	-	20,260	20,260	-	(20,260)	18,000	11%
1148	Teacher - Special Ed	155,862	145,175	133,341	452,989	1,575,630	1,524,326	1,525,576	(1,250)	50,054	1,072,587	30%
1150	CAT Certificated SpEd Staff	21,316	21,316	21,316	85,115	254,000	257,600	257,600	-	(3,600)	172,485	33%
1200	CAT Certificated Staff	9,004	6,658	6,658	28,529	108,500	83,640	83,640	-	24,860	55,111	34%
1300	Certificated Supervisor & Administrator Salaries	113,958	114,502	115,177	474,212	1,372,000	1,327,079	1,327,079	-	44,921	852,867	36%
1311	CAT Certificated Admin	19,883	19,883	19,883	79,533	238,600	238,600	238,600	-	-	159,067	33%
1930	Certificated Counselors Salaries	25,154	22,565	22,100	97,753	314,940	277,960	277,960	-	36,980	180,207	35%
	<b>SUBTOTAL - Certificated Salaries</b>	<b>1,192,861</b>	<b>1,167,303</b>	<b>1,144,609</b>	<b>3,745,527</b>	<b>12,270,027</b>	<b>12,123,468</b>	<b>12,124,718</b>	<b>(1,250)</b>	<b>145,309</b>	<b>8,379,191</b>	<b>31%</b>
<b>Classified Salaries</b>												
2100	Classified Teaching Assistant Salaries	129,416	202,915	192,503	532,444	1,912,969	1,914,030	1,914,030	-	(1,061)	1,381,586	28%
2103	Outdoor Learning & Library Specialists Salaries	7,101	8,909	4,530	20,870	58,204	71,015	71,015	-	(12,811)	50,145	29%
2200	Classified Special Ed Salaries	55,081	65,708	62,703	184,082	615,215	682,566	682,566	-	(67,351)	498,484	27%
2201	Classified SpEd Teaching Assistants Salaries	53,126	80,673	75,780	209,729	811,926	746,961	746,961	-	64,965	537,233	28%
2202	CAT Classified SpEd Salaries	18,462	18,007	18,552	60,752	188,020	159,626	159,626	-	28,394	98,874	38%
2311	CAT Classified Admin	26,415	40,562	22,524	117,548	290,360	237,093	237,093	-	53,267	119,546	50%
2400	Classified Clerical & Office Salaries	84,890	87,970	78,861	316,180	990,414	999,253	999,253	-	(8,839)	683,073	32%
2401	CAT Classified Clerical & Office Salaries	43,799	44,185	43,239	167,378	470,391	523,921	523,921	-	(53,529)	356,543	32%
2905	Club M Salaries	37,099	35,909	30,543	145,020	428,855	459,375	459,375	-	(30,520)	314,355	32%
2930	Maintenance & Grounds Salaries	16,107	19,091	17,530	64,371	249,139	250,657	250,657	-	(1,518)	186,286	26%
2999	Payroll Temporary Holding Account	-	-	4,746	4,746	-	-	-	-	-	(4,746)	
	<b>SUBTOTAL - Classified Salaries</b>	<b>471,495</b>	<b>603,929</b>	<b>551,511</b>	<b>1,823,119</b>	<b>6,015,493</b>	<b>6,044,497</b>	<b>6,044,497</b>	<b>-</b>	<b>(29,004)</b>	<b>4,221,378</b>	<b>30%</b>
<b>Employee Benefits</b>												
3100	STRS	186,415	181,085	180,709	577,803	1,981,609	1,957,940	1,958,142	(202)	23,467	1,380,339	30%
3300	OASDI-Medicare-Alternative	52,534	62,544	57,991	193,255	638,101	638,194	638,212	(18)	(112)	444,958	30%
3400	Health & Welfare Benefits	129,882	48,304	74,241	295,381	1,042,551	1,015,339	1,015,339	-	27,212	719,958	29%
3500	Unemployment Insurance	308	34	27	530	100,847	103,361	103,361	-	(2,514)	102,831	1%
3600	Workers Comp Insurance	11,403	10,798	11,212	33,413	246,855	245,268	245,284	(17)	1,570	211,871	14%
3900	Other Employee Benefits	7,221	6,951	6,592	23,990	-	69,956	69,956	-	(69,956)	45,966	34%
	<b>SUBTOTAL - Employee Benefits</b>	<b>387,764</b>	<b>309,716</b>	<b>330,772</b>	<b>1,124,372</b>	<b>4,009,963</b>	<b>4,030,058</b>	<b>4,030,295</b>	<b>(237)</b>	<b>(20,332)</b>	<b>2,905,923</b>	<b>28%</b>
<b>Books &amp; Supplies</b>												
4100	Approved Textbooks & Core Curricula Materials	28,050	33,281	6,266	117,861	208,032	200,596	200,221	375	7,811	82,360	59%
4300	Materials & Supplies	14,540	23,287	7,332	45,670	184,194	127,585	115,139	12,446	69,054	69,470	40%
4320	Educational Software	11,600	20,882	8,025	106,089	37,790	98,029	106,089	(8,060)	(68,299)	0	100%
4330	Office Supplies	711	4,321	4,958	11,639	61,862	61,862	61,862	-	-	50,223	19%
4340	Montessori Materials	-	209	-	731	11,300	11,300	11,300	-	-	10,569	6%
4350	Other Supplies & Materials	622	4,195	2,463	7,280	30,154	20,735	20,735	-	9,419	13,456	35%
4400	Noncapitalized Equipment	(140)	34,393	1,033	158,401	308,575	295,112	295,112	-	13,463	136,711	54%
4420	Computers: individual items less than \$5k	7,408	58,683	1,553	86,612	52,210	93,711	98,472	(4,761)	(46,263)	11,861	88%
4710	Student Food Services	236	15	-	252	18,425	18,425	18,425	-	-	18,173	1%
4720	Staff Meals and Events	-	-	-	-	11,000	11,000	11,000	-	-	11,000	0%
	<b>SUBTOTAL - Books and Supplies</b>	<b>63,200</b>	<b>179,094</b>	<b>31,631</b>	<b>534,534</b>	<b>923,542</b>	<b>938,356</b>	<b>938,356</b>	<b>-</b>	<b>(14,815)</b>	<b>403,823</b>	<b>57%</b>
<b>Services &amp; Other Operating Expenses</b>												
5100	Subagreements for Services	16,035	44,009	2,160	62,204	412,375	564,007	566,007	(2,000)	(153,632)	503,803	11%
5200	Travel & Conferences	65	246	-	311	5,000	5,000	5,000	-	-	4,689	6%

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								Forecast	Forecast	Forecast	Forecast
5300 Dues & Memberships	10,508	3,722	140	27,152	53,353	53,353	53,353	-	-	26,201	51%
5400 Insurance	-	51,394	31,641	81,642	154,600	154,600	154,600	-	-	72,958	53%
5500 Operations & Housekeeping	253	-	-	253	112,537	71,537	71,537	-	41,000	71,284	0%
5510 Utilities - Gas and Electric	-	-	-	-	11,320	9,320	9,320	-	2,000	9,320	0%
5515 Janitorial, Gardening Services & Supplies	5,515	22,380	32,546	75,133	194,901	246,341	246,341	-	(51,440)	171,208	30%
5520 Security	2,868	1,307	2,206	6,381	11,500	19,205	19,205	-	(7,705)	12,824	33%
5535 Utilities (General)	7,138	10,606	16,105	35,035	249,758	249,758	249,758	-	-	214,723	14%
5605 Equipment Leases	5,029	6,963	9,050	24,679	114,175	114,175	114,175	-	-	89,496	22%
5610 Rent	140,161	130,974	140,161	556,123	1,718,867	1,671,681	1,671,681	-	47,186	1,115,558	33%
5615 Repairs and Maintenance - Building	3,681	8,238	4,731	18,885	83,400	78,400	78,400	-	5,000	59,515	24%
5800 Other Services & Operating Expenses	331	881	5,177	6,473	33,213	35,791	38,498	(2,707)	(5,285)	32,025	17%
5803 Accounting Fees	-	-	-	-	-	37,729	37,729	-	(37,729)	37,729	0%
5804 Club M Reimbursements	11,433	5,824	-	21,963	-	21,964	21,964	-	(21,964)	0	100%
5807 Prior Year CAC Expense	-	-	90	90	-	-	90	(90)	(90)	-	100%
5808 Current Year CAC Expense	16,335	6,920	3,880	27,430	-	23,550	27,430	(3,880)	(27,430)	0	100%
5809 Banking Fees	755	690	620	2,901	-	5,000	5,000	-	(5,000)	2,099	58%
5812 Business Services	-	55,167	27,583	125,333	346,000	346,000	346,000	-	-	220,667	36%
5815 Consultants - Instructional	-	-	-	-	212,000	55,680	52,987	2,693	159,013	52,987	0%
5820 Consultants - Non Instructional	-	-	-	550	-	550	550	-	(550)	-	100%
5824 District Oversight Fees	-	-	-	-	222,730	224,600	224,608	(7)	(1,878)	224,608	0%
5833 Fines and Penalties	-	-	-	254	-	1,000	1,000	-	(1,000)	746	25%
5843 Interest - Loans Less than 1 Year	-	-	-	-	45,000	60,000	60,000	-	(15,000)	60,000	0%
5845 Legal Fees	4,451	4,258	6,115	14,824	60,000	60,000	60,000	-	-	45,176	25%
5851 Marketing and Student Recruiting	-	-	-	-	-	11,248	11,248	-	(11,248)	11,248	0%
5857 Payroll Fees	4,206	3,903	5,148	14,985	30,000	35,000	38,186	(3,186)	(8,186)	23,201	39%
5858 CMO Fees Expense	-	-	-	-	2,821,674	2,731,190	2,724,190	7,000	97,484	2,724,190	0%
5861 Prior Yr Exp (not accrued)	3,217	12,972	463	35,015	-	34,552	36,707	(2,155)	(36,707)	1,692	95%
5863 Professional Development	54,800	25,082	-	79,907	50,300	79,906	79,906	-	(29,606)	(1)	100%
5881 Student Information System	-	-	-	-	-	24,278	24,278	-	(24,278)	24,278	0%
5887 Technology Services	7,209	5,170	15	30,249	-	70,960	70,960	-	(70,960)	40,711	43%
5899 Miscellaneous Operating Expenses	606	-	-	606	-	951	951	-	(951)	345	64%
5900 Communications	69,482	33,575	208	103,381	155,544	170,580	170,480	100	(14,936)	67,099	61%
5915 Postage and Delivery	-	-	510	510	-	-	600	(600)	(600)	90	85%
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>364,077</b>	<b>434,280</b>	<b>288,549</b>	<b>1,352,266</b>	<b>7,098,247</b>	<b>7,267,907</b>	<b>7,272,740</b>	<b>(4,833)</b>	<b>(174,493)</b>	<b>5,920,474</b>	<b>19%</b>
<b>Capital Outlay &amp; Depreciation</b>											
6900 Depreciation	-	-	-	-	938,180	961,420	961,420	-	(23,240)	961,420	0%
<b>SUBTOTAL - Capital Outlay &amp; Depreciation</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>938,180</b>	<b>961,420</b>	<b>961,420</b>	<b>-</b>	<b>(23,240)</b>	<b>961,420</b>	<b>0%</b>
<b>Other Outflows</b>											
7438 Long term debt - Interest	21,545	26,581	20,928	69,054	150,491	150,491	150,491	-	(0)	81,437	46%
7999 Uncategorized Expense	2,422	(2,493)	178	7,325	-	-	-	-	-	(7,325)	
<b>SUBTOTAL - Other Outflows</b>	<b>23,967</b>	<b>24,087</b>	<b>21,106</b>	<b>76,379</b>	<b>150,491</b>	<b>150,491</b>	<b>150,491</b>	<b>-</b>	<b>(0)</b>	<b>74,112</b>	<b>51%</b>
<b>TOTAL EXPENSES</b>	<b>2,503,363</b>	<b>2,718,409</b>	<b>2,368,178</b>	<b>8,656,197</b>	<b>31,405,943</b>	<b>31,516,198</b>	<b>31,522,517</b>	<b>(6,320)</b>	<b>(116,574)</b>	<b>22,866,320</b>	<b>27%</b>

**California Montessori Project**  
**Monthly Cash Forecast**  
**As of Oct FY2021**

	2020-21													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Forecast	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
<b>Beginning Cash</b>	<b>2,313,180</b>	<b>4,001,934</b>	<b>3,336,994</b>	<b>4,537,212</b>	<b>4,483,380</b>	<b>3,088,916</b>	<b>3,617,165</b>	<b>2,892,766</b>	<b>2,164,611</b>	<b>2,254,958</b>	<b>812,828</b>	<b>546,760</b>			
<b>REVENUE</b>															
LCFF Entitlement	110,527	700,610	2,444,816	1,832,801	1,485,667	2,725,478	1,512,859	1,407,409	2,434,446	656,111	607,197	1,793,581	22,460,763	4,749,261	
Federal Revenue	-	-	1,129,636	57,768	7,555	-	170,544	65,323	-	246,220	65,323	-	6,061,965	4,319,596	
Other State Revenue	-	160,519	232,088	288,935	123,227	249,421	139,536	240,591	123,227	139,536	240,591	205,951	2,557,686	414,064	
Other Local Revenue	2,660	2,411	16,176	3,654	(3,128)	-	-	-	-	-	-	-	2,734,182	2,712,410	
Fundraising & Grants	-	655	1,156	2,999	2,649	-	-	-	-	-	-	-	7,459	-	
<b>TOTAL REVENUE</b>	<b>113,187</b>	<b>864,195</b>	<b>3,823,872</b>	<b>2,186,156</b>	<b>1,615,970</b>	<b>2,974,899</b>	<b>1,822,938</b>	<b>1,713,323</b>	<b>2,557,673</b>	<b>1,041,867</b>	<b>913,111</b>	<b>1,999,532</b>	<b>33,822,055</b>	<b>12,195,331</b>	
<b>EXPENSES</b>															
Certificated Salaries	240,754	1,192,861	1,167,303	1,144,609	1,169,654	1,159,737	1,159,737	1,159,737	1,159,737	1,159,737	1,159,737	251,113	12,124,718	-	
Classified Salaries	196,184	471,495	603,929	551,511	570,907	530,914	530,914	530,914	530,914	530,914	530,914	464,988	6,044,497	-	
Employee Benefits	96,122	387,764	309,716	330,772	471,376	385,918	427,262	391,086	391,086	362,922	362,922	113,350	4,030,295	-	
Books & Supplies	260,609	63,200	179,094	31,631	50,387	48,919	48,919	48,919	48,919	48,919	48,919	48,919	938,356	11,000	
Services & Other Operating Expenses	265,360	364,077	434,280	288,549	499,286	368,892	388,389	344,742	368,455	389,389	334,570	383,237	7,272,740	2,843,513	
Capital Outlay & Depreciation	-	-	-	-	132,793	118,375	118,375	118,375	118,375	118,375	118,375	118,375	961,420	-	
Other Outflows	7,219	23,967	24,087	21,106	(214)	13,662	13,602	6,525	14,033	13,263	6,792	6,449	150,491	-	
<b>TOTAL EXPENSES</b>	<b>1,066,247</b>	<b>2,503,363</b>	<b>2,718,409</b>	<b>2,368,178</b>	<b>2,894,188</b>	<b>2,626,418</b>	<b>2,687,199</b>	<b>2,600,299</b>	<b>2,631,519</b>	<b>2,623,521</b>	<b>2,562,231</b>	<b>1,386,430</b>	<b>31,522,517</b>	<b>2,854,513</b>	
<b>Operating Cash Inflow (Outflow)</b>	<b>(953,061)</b>	<b>(1,639,167)</b>	<b>1,105,463</b>	<b>(182,022)</b>	<b>(1,278,218)</b>	<b>348,480</b>	<b>(864,261)</b>	<b>(886,976)</b>	<b>(73,847)</b>	<b>(1,581,653)</b>	<b>(1,649,120)</b>	<b>613,101</b>	<b>2,299,538</b>	<b>9,340,817</b>	
Revenues - Prior Year Accruals	2,578,495	685,603	422,544	121,279	-	39,846	-	-	-	-	-	-	-	-	
Fixed Assets	-	-	-	-	(73,988)	118,375	118,375	118,375	118,375	118,375	118,375	118,375	-	-	
Due To (From)	-	(946)	-	-	-	-	-	-	-	-	-	-	-	-	
Expenses - Prior Year Accruals	(27,197)	(58,561)	-	-	(4,957)	-	-	-	-	-	-	-	-	-	
Accounts Payable - Current Year	90,517	276,880	(374,590)	(2,433)	(76,198)	-	-	-	-	-	-	-	-	-	
Summerholdback for Teachers	-	75,743	68,022	64,388	57,822	57,822	57,822	57,822	57,822	57,822	57,822	(578,216)	-	-	
Loans Payable (Current)	-	-	-	-	-	-	-	-	-	-	-	1,250,000	-	-	
Loans Payable (Long Term)	-	(4,491)	(21,221)	(55,044)	(18,925)	(36,274)	(36,335)	(17,376)	(12,003)	(36,673)	(43,145)	(17,452)	-	-	
Other Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Ending Cash</b>	<b>4,001,934</b>	<b>3,336,994</b>	<b>4,537,212</b>	<b>4,483,380</b>	<b>3,088,916</b>	<b>3,617,165</b>	<b>2,892,766</b>	<b>2,164,611</b>	<b>2,254,958</b>	<b>812,828</b>	<b>546,760</b>	<b>682,569</b>			