

**California Montessori Project**  
**Income Statement**  
**As of Nov FY2021**

	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>SUMMARY</b>											
<b>Revenue</b>											
LCFF Entitlement	2,444,816	1,832,801	1,564,631	6,653,385	22,272,968	22,460,763	22,460,763	-	187,795	15,807,378	30%
Federal Revenue	1,129,636	57,768	-	1,187,404	6,213,092	6,061,965	6,061,824	(141)	(151,268)	4,874,420	20%
Other State Revenues	232,088	288,935	271,166	952,708	2,355,686	2,557,686	2,557,686	-	202,000	1,604,978	37%
Local Revenues	16,176	3,654	95	24,994	2,821,674	2,734,182	2,738,124	3,943	(83,550)	2,713,130	1%
Fundraising and Grants	1,156	2,999	11,889	16,699	-	7,459	19,186	11,727	19,186	2,487	87%
<b>Total Revenue</b>	<b>3,823,872</b>	<b>2,186,156</b>	<b>1,847,780</b>	<b>8,835,191</b>	<b>33,663,420</b>	<b>33,822,055</b>	<b>33,837,583</b>	<b>15,528</b>	<b>174,163</b>	<b>25,002,392</b>	<b>26%</b>
<b>Expenses</b>											
Compensation and Benefits	2,080,948	2,027,161	1,995,942	8,689,231	22,295,484	22,199,510	22,180,238	19,272	115,246	13,491,008	39%
Books and Supplies	179,094	31,631	32,813	567,347	923,542	938,356	935,356	3,000	(11,815)	368,009	61%
Services and Other Operating Expenditures	434,280	288,549	447,802	1,802,021	7,098,247	7,272,740	7,354,482	(81,742)	(256,235)	5,552,461	25%
Depreciation	-	-	-	-	938,180	961,420	960,277	1,143	(22,097)	960,277	0%
Other Outflows	24,087	21,106	13,694	90,073	150,491	150,491	150,491	-	(0)	60,418	60%
<b>Total Expenses</b>	<b>2,718,409</b>	<b>2,368,448</b>	<b>2,490,251</b>	<b>11,148,672</b>	<b>31,405,943</b>	<b>31,522,517</b>	<b>31,580,844</b>	<b>(58,327)</b>	<b>(174,901)</b>	<b>20,432,173</b>	<b>35%</b>
<b>Operating Income</b>	<b>1,105,463</b>	<b>(182,292)</b>	<b>(642,471)</b>	<b>(2,313,481)</b>	<b>2,257,477</b>	<b>2,299,538</b>	<b>2,256,738</b>	<b>(42,799)</b>	<b>(738)</b>	<b>4,570,219</b>	
<b>Fund Balance</b>											
Beginning Balance (Unaudited)					17,609,188	14,149,355	14,149,355				
Operating Income					2,257,477	2,299,538	2,256,738				
<b>Ending Fund Balance</b>					<b>19,866,665</b>	<b>16,448,892</b>	<b>16,406,093</b>				
Fund Balance as a % of Expenses					63%	52%	52%				

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<b>KEY ASSUMPTIONS</b>											
<b>Enrollment Summary</b>											
K-3					1,448	1,439	1,439	-	(9)		
4-6					921	889	889	-	(32)		
7-8					392	392	392	-	-		
<b>Total Enrolled</b>					<b>2,761</b>	<b>2,720</b>	<b>2,720</b>	-	(41)		
<b>ADA %</b>											
K-3					95.5%	96.8%	96.8%	0.0%	1.3%		
4-6					90.8%	95.2%	95.2%	0.0%	4.4%		
7-8					91.7%	91.7%	91.7%	0.0%	0.0%		
<b>Average ADA %</b>					<b>93.4%</b>	<b>95.5%</b>	<b>95.5%</b>	<b>0.0%</b>	<b>2.2%</b>		
<b>ADA</b>											
K-3					1,382.75	1,393.34	1,393.34	-	10.59		
4-6					836.18	845.97	845.97	-	9.79		
7-8					359.35	359.35	359.35	-	(0.00)		
<b>Total ADA</b>					<b>2,578.28</b>	<b>2,598.65</b>	<b>2,598.65</b>	-	<b>20.37</b>		

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<b>REVENUE</b>											
<b>LCFF Entitlement</b>											
8011 Charter Schools General Purpose Entitlement - State Aid	504,249	1,262,522	1,063,574	3,531,747	13,207,445	11,907,556	11,907,556	-	(1,299,888)	8,375,809	30%
8012 Education Protection Account Entitlement	1,212,620	-	-	1,212,620	3,263,874	4,888,768	4,888,768	-	1,624,894	3,676,148	25%
8096 Charter Schools in Lieu of Property Taxes	727,947	570,279	501,057	1,909,018	5,801,649	5,664,438	5,664,438	-	(137,211)	3,755,420	34%
<b>SUBTOTAL - LCFF Entitlement</b>	<b>2,444,816</b>	<b>1,832,801</b>	<b>1,564,631</b>	<b>6,653,385</b>	<b>22,272,968</b>	<b>22,460,763</b>	<b>22,460,763</b>	<b>-</b>	<b>187,795</b>	<b>15,807,378</b>	<b>30%</b>
<b>Federal Revenue</b>											
8181 Special Education - Entitlement	-	-	-	-	492,440	492,440	487,238	(5,202)	(5,202)	487,238	0%
8290 CARES Funding	1,129,636	-	-	1,129,636	-	1,437,439	1,437,439	-	1,437,439	307,803	79%
8291 Title I	-	38,558	-	38,558	178,093	177,677	183,133	5,456	5,040	144,575	21%
8292 Title II	-	9,210	-	9,210	44,410	43,616	43,221	(395)	(1,189)	34,011	21%
8294 Title IV	-	10,000	-	10,000	-	40,000	40,000	-	40,000	30,000	25%
8296 CARES ESSER and LLM	-	-	-	-	1,627,356	-	-	-	(1,627,356)	-	-
8299 PPP Forgiveness	-	-	-	-	3,870,793	3,870,793	3,870,793	-	-	3,870,793	0%
<b>SUBTOTAL - Federal Revenue</b>	<b>1,129,636</b>	<b>57,768</b>	<b>-</b>	<b>1,187,404</b>	<b>6,213,092</b>	<b>6,061,965</b>	<b>6,061,824</b>	<b>(141)</b>	<b>(151,268)</b>	<b>4,874,420</b>	<b>20%</b>
<b>Other State Revenue</b>											
8381 Special Education - Entitlement (State)	42,171	288,935	144,468	636,093	1,611,425	1,624,156	1,624,156	-	12,731	988,063	39%
8382 Special Education Reimbursement (State)	-	-	83,229	83,229	164,902	165,448	165,448	-	546	82,219	50%
8550 Mandated Cost Reimbursements	-	-	43,469	43,469	43,470	43,470	43,470	-	-	1	100%
8560 State Lottery Revenue	-	-	-	-	535,889	534,695	534,695	-	(1,195)	534,695	0%
8590 CARES Funding	189,917	-	-	189,917	-	189,917	189,917	-	189,917	-	100%
<b>SUBTOTAL - Other State Revenue</b>	<b>232,088</b>	<b>288,935</b>	<b>271,166</b>	<b>952,708</b>	<b>2,355,686</b>	<b>2,557,686</b>	<b>2,557,686</b>	<b>-</b>	<b>202,000</b>	<b>1,604,978</b>	<b>37%</b>
<b>Local Revenue</b>											
8699 All Other Local Revenue	336	3,654	95	4,477	-	9,992	9,992	-	9,992	5,515	45%
8721 CMO Fees Revenue	-	-	-	-	2,821,674	2,724,190	2,728,132	3,943	(93,542)	2,728,132	0%
8999 Uncategorized Revenue	15,839	-	-	20,517	-	-	-	-	-	(20,517)	-
<b>SUBTOTAL - Local Revenue</b>	<b>16,176</b>	<b>3,654</b>	<b>95</b>	<b>24,994</b>	<b>2,821,674</b>	<b>2,734,182</b>	<b>2,738,124</b>	<b>3,943</b>	<b>(83,550)</b>	<b>2,713,130</b>	<b>1%</b>
<b>Fundraising and Grants</b>											
8802 Fundraising General	-	-	11,498	12,153	-	3,304	14,640	11,336	14,640	2,487	83%
8803 Field Trip Fundraising	1,156	2,999	391	4,546	-	4,155	4,546	391	4,546	0	100%
<b>SUBTOTAL - Fundraising and Grants</b>	<b>1,156</b>	<b>2,999</b>	<b>11,889</b>	<b>16,699</b>	<b>-</b>	<b>7,459</b>	<b>19,186</b>	<b>11,727</b>	<b>19,186</b>	<b>2,487</b>	<b>87%</b>
<b>TOTAL REVENUE</b>	<b>3,823,872</b>	<b>2,186,156</b>	<b>1,847,780</b>	<b>8,835,191</b>	<b>33,663,420</b>	<b>33,822,055</b>	<b>33,837,583</b>	<b>15,528</b>	<b>174,163</b>	<b>25,002,392</b>	<b>26%</b>

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<b>EXPENSES</b>											
<b>Compensation &amp; Benefits</b>											
<b>Certificated Salaries</b>											
1100 Teachers Salaries	834,943	826,134	820,449	3,345,585	8,406,357	8,394,003	8,394,003	-	12,354	5,048,418	40%
1103 Certificated Substitute Pay	2,260	-	5,514	7,774	-	20,260	20,260	-	(20,260)	12,486	38%
1148 Teacher - Special Ed	145,175	133,341	135,076	588,065	1,575,630	1,525,576	1,525,576	-	50,054	937,511	39%
1150 CAT Certificated SpEd Staff	21,316	21,316	21,316	106,432	254,000	257,600	257,600	-	(3,600)	151,168	41%
1200 CAT Certificated Staff	6,658	6,658	7,033	35,562	108,500	83,640	83,640	-	24,860	48,077	43%
1300 Certificated Supervisor & Administrator Salaries	114,502	115,177	106,447	580,659	1,372,000	1,327,079	1,327,079	-	44,921	746,420	44%
1311 CAT Certificated Admin	19,883	19,883	19,883	99,417	238,600	238,600	238,600	-	-	139,183	42%
1930 Certificated Counselors Salaries	22,565	22,100	22,100	119,853	314,940	277,960	277,960	-	36,980	158,107	43%
<b>SUBTOTAL - Certificated Salaries</b>	<b>1,167,303</b>	<b>1,144,609</b>	<b>1,137,819</b>	<b>4,883,346</b>	<b>12,270,027</b>	<b>12,124,718</b>	<b>12,124,718</b>	<b>-</b>	<b>145,309</b>	<b>7,241,372</b>	<b>40%</b>
<b>Classified Salaries</b>											
2100 Classified Teaching Assistant Salaries	202,915	192,503	174,812	707,256	1,912,969	1,914,030	1,914,030	-	(1,061)	1,206,774	37%
2103 Outdoor Learning & Library Specialists Salaries	8,909	4,530	5,290	26,160	58,204	71,015	71,015	-	(12,811)	44,856	37%
2200 Classified Special Ed Salaries	65,708	62,703	61,011	245,093	615,215	682,566	682,566	-	(67,351)	437,473	36%
2201 Classified SpEd Teaching Assistants Salaries	80,673	75,780	74,355	284,084	811,926	746,961	746,961	-	64,965	462,878	38%
2202 CAT Classified SpEd Salaries	18,007	18,552	13,910	74,662	188,020	159,626	159,626	-	28,394	84,964	47%
2311 CAT Classified Admin	40,562	22,524	22,221	139,768	290,360	237,093	237,093	-	53,267	97,325	59%
2400 Classified Clerical & Office Salaries	87,970	78,861	79,832	396,011	990,414	999,253	999,253	-	(8,839)	603,242	40%
2401 CAT Classified Clerical & Office Salaries	44,185	43,239	43,163	210,541	470,391	523,921	523,921	-	(53,529)	313,380	40%
2905 Club M Salaries	35,909	30,543	34,489	179,509	428,855	459,375	459,375	-	(30,520)	279,866	39%
2930 Maintenance & Grounds Salaries	19,091	17,530	20,090	84,461	249,139	250,657	250,657	-	(1,518)	166,196	34%
2999 Payroll Temporary Holding Account	-	4,746	-	4,746	-	-	-	-	-	(4,746)	-
<b>SUBTOTAL - Classified Salaries</b>	<b>603,929</b>	<b>551,511</b>	<b>529,171</b>	<b>2,352,290</b>	<b>6,015,493</b>	<b>6,044,497</b>	<b>6,044,497</b>	<b>-</b>	<b>(29,004)</b>	<b>3,692,207</b>	<b>39%</b>
<b>Employee Benefits</b>											
3100 STRS	181,085	180,709	174,855	752,658	1,981,609	1,958,142	1,958,142	(0)	23,467	1,205,484	38%
3300 OASDI-Medicare-Alternative	62,544	57,991	56,436	249,690	638,101	638,212	638,212	-	(112)	388,522	39%
3400 Health & Welfare Benefits	48,304	74,241	80,368	375,749	1,042,551	1,015,339	1,015,339	-	27,212	639,590	37%
3500 Unemployment Insurance	34	27	26	556	100,847	103,361	84,089	19,272	16,758	83,533	1%
3600 Workers Comp Insurance	10,798	11,481	11,002	44,685	246,855	245,284	245,284	-	1,570	200,599	18%
3900 Other Employee Benefits	6,951	6,592	6,266	30,256	-	69,956	69,956	-	(69,956)	39,700	43%
<b>SUBTOTAL - Employee Benefits</b>	<b>309,716</b>	<b>331,041</b>	<b>328,952</b>	<b>1,453,595</b>	<b>4,009,963</b>	<b>4,030,295</b>	<b>4,011,023</b>	<b>19,272</b>	<b>(1,060)</b>	<b>2,557,429</b>	<b>36%</b>
<b>Books &amp; Supplies</b>											
4100 Approved Textbooks & Core Curricula Materials	33,281	6,266	3,133	120,994	208,032	200,221	197,713	2,508	10,319	76,719	61%
4300 Materials & Supplies	23,287	7,332	5,687	51,356	184,194	115,139	114,507	632	69,686	63,151	45%
4320 Educational Software	20,882	8,025	1,072	107,161	37,790	106,089	107,162	(1,073)	(69,372)	1	100%
4330 Office Supplies	4,321	4,958	5,635	17,274	61,862	61,862	61,862	-	-	44,588	28%
4340 Montessori Materials	209	-	493	1,224	11,300	11,300	11,300	-	-	10,076	11%
4350 Other Supplies & Materials	4,195	2,463	2,716	9,995	30,154	20,735	19,975	760	10,179	9,980	50%
4352 Club M Supplies	-	-	30	30	-	-	30	(30)	(30)	0	99%
4400 Noncapitalized Equipment	34,393	1,033	9,835	168,236	308,575	295,112	295,112	-	13,463	126,876	57%
4420 Computers: individual items less than \$5k	58,683	1,553	3,900	90,512	52,210	98,472	101,269	(2,797)	(49,060)	10,757	89%
4710 Student Food Services	15	-	313	564	18,425	18,425	18,425	-	-	17,861	3%
4720 Staff Meals and Events	-	-	-	-	11,000	11,000	8,000	3,000	3,000	8,000	0%
<b>SUBTOTAL - Books and Supplies</b>	<b>179,094</b>	<b>31,631</b>	<b>32,813</b>	<b>567,347</b>	<b>923,542</b>	<b>938,356</b>	<b>935,356</b>	<b>3,000</b>	<b>(11,815)</b>	<b>368,009</b>	<b>61%</b>

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<b>Services &amp; Other Operating Expenses</b>											
5100 Subagreements for Services	44,009	2,160	95,093	157,296	412,375	566,007	567,007	(1,000)	(154,632)	409,711	28%
5200 Travel & Conferences	246	-	205	516	5,000	5,000	3,000	2,000	2,000	2,484	17%
5300 Dues & Memberships	3,722	140	1,789	28,941	53,353	53,353	53,353	-	-	24,412	54%
5400 Insurance	51,394	31,641	-	81,642	154,600	154,600	154,600	-	-	72,958	53%
5500 Operations & Housekeeping	-	-	408	661	112,537	71,537	54,945	16,592	57,592	54,284	1%
5510 Utilities - Gas and Electric	-	-	-	-	11,320	9,320	-	9,320	11,320	-	-
5515 Janitorial, Gardening Services & Supplies	22,380	32,546	28,252	103,385	194,901	246,341	261,341	(15,000)	(66,440)	157,956	40%
5520 Security	1,307	2,206	3,032	9,412	11,500	19,205	23,205	(4,000)	(11,705)	13,793	41%
5535 Utilities (General)	10,606	16,105	48,100	83,136	249,758	249,758	279,078	(29,320)	(29,320)	195,942	30%
5605 Equipment Leases	6,963	9,050	7,026	31,705	114,175	114,175	114,175	-	-	82,470	28%
5610 Rent	130,974	140,161	130,974	687,097	1,718,867	1,671,681	1,671,681	-	47,186	984,584	41%
5615 Repairs and Maintenance - Building	8,238	4,731	11,176	30,061	83,400	78,400	78,400	-	5,000	48,339	38%
5800 Other Services & Operating Expenses	881	5,177	1,362	7,835	33,213	38,498	39,705	(1,207)	(6,492)	31,870	20%
5803 Accounting Fees	-	-	18,421	18,421	-	37,729	37,729	-	(37,729)	19,308	49%
5804 Club M Reimbursements	5,824	-	315	22,278	-	21,964	22,279	(315)	(22,279)	1	100%
5807 Prior Year CAC Expense	-	90	250	340	-	90	340	(250)	(340)	-	100%
5808 Current Year CAC Expense	6,920	3,880	4,812	32,241	-	27,430	32,241	(4,811)	(32,241)	(0)	100%
5809 Banking Fees	690	620	512	3,412	-	5,000	5,000	-	(5,000)	1,588	68%
5812 Business Services	55,167	27,583	27,583	152,917	346,000	346,000	346,000	-	-	193,083	44%
5815 Consultants - Instructional	-	-	-	-	212,000	52,987	52,987	-	159,013	52,987	0%
5820 Consultants - Non Instructional	-	-	-	550	-	550	550	-	(550)	-	100%
5824 District Oversight Fees	-	-	-	-	222,730	224,608	224,608	-	(1,878)	224,608	0%
5833 Fines and Penalties	-	-	-	254	-	1,000	1,000	-	(1,000)	746	25%
5843 Interest - Loans Less than 1 Year	-	-	-	-	45,000	60,000	60,000	-	(15,000)	60,000	0%
5845 Legal Fees	4,258	6,115	1,632	16,456	60,000	60,000	60,000	-	-	43,544	27%
5851 Marketing and Student Recruiting	-	-	-	-	-	11,248	26,296	(15,048)	(26,296)	26,296	0%
5857 Payroll Fees	3,903	5,148	5,601	20,586	30,000	38,186	40,186	(2,000)	(10,186)	19,600	51%
5858 CMO Fees Expense	-	-	-	-	2,821,674	2,724,190	2,728,132	(3,943)	93,542	2,728,132	0%
5861 Prior Yr Exp (not accrued)	12,972	463	-	36,969	-	36,707	38,660	(1,953)	(38,660)	1,692	96%
5863 Professional Development	25,082	-	30,600	110,507	50,300	79,906	110,506	(30,600)	(60,206)	(1)	100%
5881 Student Information System	-	-	-	-	-	24,278	24,278	-	(24,278)	24,278	0%
5887 Technology Services	5,170	15	10,495	40,744	-	70,960	70,960	-	(70,960)	30,216	57%
5899 Miscellaneous Operating Expenses	-	-	-	606	-	951	951	-	(951)	345	64%
5900 Communications	33,575	208	19,918	123,299	155,544	170,480	170,480	-	(14,936)	47,181	72%
5915 Postage and Delivery	-	510	245	755	-	600	807	(207)	(807)	52	94%
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>434,280</b>	<b>288,549</b>	<b>447,802</b>	<b>1,802,021</b>	<b>7,098,247</b>	<b>7,272,740</b>	<b>7,354,482</b>	<b>(81,742)</b>	<b>(256,235)</b>	<b>5,552,461</b>	<b>25%</b>
<b>Capital Outlay &amp; Depreciation</b>											
6900 Depreciation	-	-	-	-	938,180	961,420	960,277	1,143	(22,097)	960,277	0%
<b>SUBTOTAL - Capital Outlay &amp; Depreciation</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>938,180</b>	<b>961,420</b>	<b>960,277</b>	<b>1,143</b>	<b>(22,097)</b>	<b>960,277</b>	<b>0%</b>
<b>Other Outflows</b>											
7438 Long term debt - Interest	26,581	20,928	13,694	82,748	150,491	150,491	150,491	-	(0)	67,743	55%
7999 Uncategorized Expense	(2,493)	178	-	7,325	-	-	-	-	-	(7,325)	-
<b>SUBTOTAL - Other Outflows</b>	<b>24,087</b>	<b>21,106</b>	<b>13,694</b>	<b>90,073</b>	<b>150,491</b>	<b>150,491</b>	<b>150,491</b>	<b>-</b>	<b>(0)</b>	<b>60,418</b>	<b>60%</b>
<b>TOTAL EXPENSES</b>	<b>2,718,409</b>	<b>2,368,448</b>	<b>2,490,251</b>	<b>11,148,672</b>	<b>31,405,943</b>	<b>31,522,517</b>	<b>31,580,844</b>	<b>(58,327)</b>	<b>(174,901)</b>	<b>20,432,173</b>	<b>35%</b>

**California Montessori Project**  
**Monthly Cash Forecast**  
**As of Nov FY2021**

	2020-21													
	Actuals & Forecast													Remaining Balance
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast	Forecast	
<b>Beginning Cash</b>	<b>2,313,180</b>	<b>4,001,934</b>	<b>3,336,994</b>	<b>4,537,212</b>	<b>4,483,111</b>	<b>3,726,165</b>	<b>3,931,390</b>	<b>3,222,754</b>	<b>2,460,901</b>	<b>2,497,864</b>	<b>1,050,570</b>	<b>727,053</b>		
<b>REVENUE</b>														
LCFF Entitlement	110,527	700,610	2,444,816	1,832,801	1,564,631	2,741,096	1,497,095	1,391,645	2,418,682	640,348	591,433	1,777,817	22,460,763	4,749,261
Federal Revenue	-	-	1,129,636	57,768	-	8,821	170,544	66,589	-	243,619	66,589	-	6,061,824	4,318,260
Other State Revenue	-	160,519	232,088	288,935	271,166	119,688	136,502	237,557	120,192	136,502	237,557	202,916	2,557,686	414,064
Other Local Revenue	2,660	2,411	16,176	3,654	95	(3,222)	-	-	-	-	-	-	2,738,124	2,716,352
Fundraising & Grants	-	655	1,156	2,999	11,889	2,487	-	-	-	-	-	-	19,186	-
<b>TOTAL REVENUE</b>	<b>113,187</b>	<b>864,195</b>	<b>3,823,872</b>	<b>2,186,156</b>	<b>1,847,780</b>	<b>2,868,869</b>	<b>1,804,140</b>	<b>1,695,790</b>	<b>2,538,875</b>	<b>1,020,468</b>	<b>895,578</b>	<b>1,980,734</b>	<b>33,837,583</b>	<b>12,197,937</b>
<b>EXPENSES</b>														
Certificated Salaries	240,754	1,192,861	1,167,303	1,144,609	1,137,819	1,167,359	1,163,773	1,163,773	1,163,773	1,163,773	1,163,773	255,148	12,124,718	-
Classified Salaries	196,184	471,495	603,929	551,511	529,171	534,496	537,273	537,273	537,273	537,273	537,273	471,347	6,044,497	-
Employee Benefits	96,122	387,764	309,716	331,041	328,952	427,152	429,459	400,028	400,028	383,445	383,445	133,872	4,011,023	-
Books & Supplies	260,609	63,200	179,094	31,631	32,813	52,666	52,557	52,557	52,557	52,557	52,557	52,557	935,356	-
Services & Other Operating Expenses	267,314	364,077	434,280	288,549	447,802	420,569	337,599	337,933	380,067	338,599	339,933	567,536	7,354,482	2,830,225
Capital Outlay & Depreciation	-	-	-	-	-	152,222	134,676	134,676	134,676	134,676	134,676	134,676	960,277	-
Other Outflows	7,219	23,967	24,087	21,106	13,694	(246)	13,602	6,525	14,033	13,263	6,792	6,449	150,491	-
<b>TOTAL EXPENSES</b>	<b>1,068,201</b>	<b>2,503,363</b>	<b>2,718,409</b>	<b>2,368,448</b>	<b>2,490,251</b>	<b>2,754,219</b>	<b>2,668,939</b>	<b>2,632,764</b>	<b>2,682,406</b>	<b>2,623,586</b>	<b>2,618,448</b>	<b>1,621,584</b>	<b>31,580,844</b>	<b>2,830,225</b>
<b>Operating Cash Inflow (Outflow)</b>	<b>(955,014)</b>	<b>(1,639,167)</b>	<b>1,105,463</b>	<b>(182,292)</b>	<b>(642,471)</b>	<b>114,650</b>	<b>(864,799)</b>	<b>(936,974)</b>	<b>(143,532)</b>	<b>(1,603,118)</b>	<b>(1,722,870)</b>	<b>359,149</b>	<b>2,256,738</b>	<b>9,367,712</b>
Revenues - Prior Year Accruals	2,578,495	685,603	422,544	121,279	72,943	-	-	-	-	-	-	-	-	-
Fixed Assets	-	-	-	-	(195,353)	152,222	134,676	134,676	134,676	134,676	134,676	134,676	-	-
Due To (From)	-	(946)	-	-	946	-	-	-	-	-	-	-	-	-
Expenses - Prior Year Accruals	(27,197)	(58,561)	-	-	(38,552)	(4,957)	-	-	-	-	-	-	-	-
Accounts Payable - Current Year	92,471	276,880	(374,590)	(2,433)	16,428	(95,555)	-	-	-	-	-	-	-	-
Summerholdback for Teachers	-	75,743	68,022	64,388	65,355	57,822	57,822	57,822	57,822	57,822	57,822	(578,216)	-	-
Loans Payable (Current)	-	-	-	-	-	-	-	-	-	-	1,250,000	-	-	-
Loans Payable (Long Term)	-	(4,491)	(21,221)	(55,044)	(36,243)	(18,956)	(36,335)	(17,376)	(12,003)	(36,673)	(43,145)	(17,452)	-	-
Other Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Ending Cash</b>	<b>4,001,934</b>	<b>3,336,994</b>	<b>4,537,212</b>	<b>4,483,111</b>	<b>3,726,165</b>	<b>3,931,390</b>	<b>3,222,754</b>	<b>2,460,901</b>	<b>2,497,864</b>	<b>1,050,570</b>	<b>727,053</b>	<b>625,210</b>		